

Name: MORTON, J.F. Date of birth: 28.09.1951

Profession: Development Economist Nationality: British/Irish

KEY QUALIFICATIONS

Experience since: 1975

Countries worked: Bangladesh, Dominican Republic, Ethiopia, Gambia, Guyana, India, Indonesia, Jordan, Liberia, Mexico, Nepal, Nigeria, Pakistan, Rwanda, Sudan, Tanzania, Uganda, Yemen, Zimbabwe.

Disciplines: Development economics; Rural Livelihoods, Governance, Public Service Delivery; Monitoring and Evaluation; Socio-economic Survey; Parastatal Reform; Agriculture; Marketing and Rural Finance; Land Tenure; Environmental Economics; and Aid Programme Management.

- 25 years in international development: from rural and regional development in the Sudan, the Gambia, Bangladesh and Nepal to preparing national guidelines for state level reform in Nigeria and assessing the impact of community driven development in Pakistan.
- Over 10 years field experience of rural livelihoods and community development: both direct implementation and a substantial body of survey and analysis.
- An experienced manager of large (\$20+ million) development programmes, including as Chief Technical Adviser/Chief of Party.
- A close understanding of the incentives and constraints which shape public service institutions in developing countries, and substantial experience of managing change in those institutions.
- Published research on how "the success or failure of a development programme is essentially related to aspects of political economy", and on political and socio-economic drivers of change.
- A senior development and welfare economist whose published theoretical work is supported by extensive practical experience. Lectures presented at Oxford, Durham, London and Aarhus Universities.
- Six years experience in Darfur including the 1984/5 famine and the conflicts of 1989 to 1990.
- A specialist in the reform of land tenure policy and land institutions in the Caribbean, Latin America and Africa.
- A graduate linguist able to work effectively in English, Arabic, Spanish and French. Wide experience of working across different cultures.
- Published research on environmental management, in particular Common Property and Open Access Resources, and on the development and dissemination of agricultural technologies and an experienced leader of research on natural resource management.
- Leader of large multi-disciplinary, multi-national teams on strategic review missions for international donors and government. A confident public presenter who has led policy formation and participatory planning processes at all levels: from international policy on food security and trade to rural communities planning small infrastructure.
- Extensive Monitoring and Evaluation experience, from Rapid Rural Appraisal to stratified, random sample surveys. Leader of impact assessment studies at project, regional and national levels.

www.jfmorton.co.uk (J F Morton 1 of 7 1/10)



Education: PhD Development Economics, London University, UK, 1994

M.Sc. (Distinction), Development Economics, London University, 1980

BA (Hons), 2.1, Arabic - Classical and Modern, London University, 1974

LANGUAGES:

	Speaking	Reading	Writing
English (mother tongue) Arabic	Excellent Good	Excellent Excellent	Excellent Good
Spanish	Good	Excellent	Good
French	Fair	Good	Fair

EMPLOYMENT:

Owner/Director leading a small consultancy practice. Also shareholder and director of **Juhudi Development Ltd**, a consultancy registered in Tanzania.

1981 - 2007 HTSPE Limited, UK (Formerly Hunting Technical Services)

From 1999: **Managing Director.** Leading a US\$ 40 million development consultancy practice with full responsibility for forward strategy, profit & loss, welfare of 80 staff and for the delivery of top quality consultancy services. Doubled sales and profits over eight years.

From 1997: **Chief Economist & Regional Manager Latin America/Caribbean.** Supervising the Company's economic practice and \$4 million regional business.

From 1987: **Principal Consultant**. Managing multi-million dollar long-term aid programmes and leading high level consultancy missions.

From 1981: **Senior Consultant**. Economic and Monitoring and Evaluation assignments on large aid programmes.

1980 - 1981	Overseas Development Administration, UK. Agricultural Economist
1976 - 1978	HM Civil Service, UK. Administration Trainee
1975 - 1976	Land Resources Development Centre, UK, Volunteer
1974 - 1975	Kuwait Fund for Development, Yemen Arab Republic, Volunteer

www.jfmorton.co.uk (J F Morton 2 of 7 1/10)



EXPERIENCE RECORD:

UK Sir William Luce Fellow

May – June 2011 Research on history and political economy of institutions and governance in **Durham University** Darfur for a public lecture on How to Govern Darfur? attended by Sudanese

Ambassador, diplomats and researchers.

Liberia Public Financial Management Specialist

Jan – Feb 2011 Institutional Support Project

Govt/AfDB Prepared and delivered a five week PFM course for senior management and staff of the Ministries of Finance and Economic Affairs and Planning.

staff of the Ministries of Finance and Economic Affairs and Planning: Medium Term Budgeting, Fiscal Strategy, Budget Processes, Project

Planning and Appraisal, M&E.

UK Agricultural Economist

Aug – Nov 2010, Analysis of Donor Support to CAADP Pillar 4

March - July 2011 A review of support to Agricultural Research and Development in sub-

saharan Africa, for the European Initiative for Agricultural Research for

Development

UK Conflict Specialist

July 2010 Africa Conflict Prevention Pool

DFID, FCO, MoDAssessment of the value for money and effectiveness of cross-departmental

funding for conflict prevention.

Uganda Aid Management Specialist
May 2010 Democratic Governance Facility

and compliance with the Paris Declaration principles of managing a major new pooled fund through a joint-donor PMU, a multilateral agency or a

contracted management agent.

Sudan Review Team Leader

February 2010 Darfur Community Peace and Stability Fund

DFID Impact assessment of a \$20+ million UNDP-managed multi-donor trust fund

supporting peace and reconciliation at the community level in Darfur, with review of management structures and efficiency, and recommendations on

feasibility of scaling up for early recovery work.

UK Aid Management Analyst

January 2010 DFID's Use of Intermediary Management Agents

DFID Analysis of the costs and benefits of different management structures DFID

uses to run funds supporting NGOs/CSO.

Kenya, Uganda, Agricultural/Food Supply Economist

S. Africa Sub Saharan Africa Biotechnology Evaluation

November 2009 Interviewed key stakeholders in national agricultural research and biosafety

US Grains Council frameworks on the contribution of GMO maize and other crops might make

to smallholder production and food security.

Sudan Team Leader/Evaluation Specialist

August 2009 Annual Review - Basic Services Fund for Southern Sudan

Government/DFID A follow-up review of a £17 million programme funding education, health and water supply through 14 NGOs. (See January 2008 assignment below.)

Focus on how the fund has met the needs of post-conflict recovery and contributed to Government of S. Sudan's long-term capacity to provide basic

services.

www.jfmorton.co.uk (J F Morton 3 of 7 1/10)



Pakistan Impact Assessment Adviser

June 2009 -**Rural Support Programme Network**

November 2010

DFID

Designing and leading the first comprehensive effort to assess the impact and effectiveness of community-driven development across 150,000 community organisations representing 2 million households, 15% of the rural

population.

Pakistan Team Leader

April - May **Pakistan Civil Society Programme**

2009 Design of a five-year programme of support to civil society in the Border

DFID Areas and nationwide.

Jordan/S. Arabia **Agri-Market Specialist**

January 2009 **US Dairy Export Review – Middle East**

A review of prospects for US dairy exports to the Middle East and of the **US Dairy Council**

effectiveness of the industry's market development and sales promotion efforts. Interviewed the international traders, national producers and major

retailers in Jordan and Saudi Arabia.

Pakistan Team Leader

August - October

Evaluation of the Rural Support Programme Network

2008 **DFID** A detailed review of assistance to a national network of Community Driven Development programmes using a groundbreaking approach to bottom up

social mobilisation.

UK/Nigeria Public Administration Adviser

Cross River State Governance/Capacity Building Project August -

December 2008 Government

QC reviews of draft Budget Manual, Fiscal Strategy Paper and Medium

Term Sector Strategies.

Sudan **Aid Effectiveness Specialist**

Mid Term Evaluation of the Joint Donor Office August 2008

NORAD Team member responsible for review of the JDO's contribution to the

relevance, efficacy, efficiency, institutional impact and sustainability of the S.

Sudan Multi-Donor Trust Fund.

Ethiopia **Development Economist**

July 2008 Livestock Development Master Plan

Government/ African Devt.

Final editor/Economist for a 20 Year Master Plan covering dairy, meat,

animal traction and apiculture sectors, together with cross-cutting reviews of technology research and extension, marketing and animal health services. Bank

SUDAN Team Leader/Evaluation Specialist Basic Services Fund for Southern Sudan January 2008

Government/ DFID

Review of a £17 million programme funding education, health and water supply through 14 non-state service providers (NGOs). Assessed how the fund had met the urgent needs of post-conflict recovery and contributed to

long-term capacity to manage services.

RWANDA Land Policy Adviser

National Land Tenure Reform Programme July – August 2007

Government/DFID Assisting with the planning of Rwanda's Strategic Road Map for Land

Tenure Reform.

www.jfmorton.co.uk (J F Morton 4 of 7 1/10)



NIGERIA Governance/Public Sector Reform Specialist 2004-2007 State and Local Government Programme

Government/DFID Led a multi-national, multi-disciplinary team drafting guidelines for Nigeria's

State Economic Empowerment and Development Strategy (SEEDS): a comprehensive approach to the delivery of MDG targets, the reform of public expenditure management and the creation of transparent governance:

assisted implementation in Kaduna State.

USA Conflict Specialist Sep 2004 Darfur Briefing to OCHA

UN One of 3 specialists briefing Office for Coordination of Humanitarian Affairs.

UK Natural Resource Economist

1999-2000 Natural Resources Systems Programme
DFID Led research into Semi Arid Production

Led research into Semi Arid Production Systems across Zimbabwe, Tanzania and India; provided economics advice on a £3 million a year research programme into natural resource production systems across Asia,

Africa and Latin America.

GUYANA Strategic Planner/Socio-Economist
1997-2004 Guyana Lands and Surveys Project
Government/DFID Director on a major programme to su

Director on a major programme to support Guyana's reform of land tenure legislation and transform the national Lands and Surveys Department into a semi-autonomous and self-sustaining Guyana Lands and Surveys

Commission.

Oversaw:

- change management in the Lands and Surveys Department
- land tenure regularisation issuing new title to 15,000 households

Directly responsible for:

- national stakeholder consultation on land legislation and institutions
- comprehensive socio-economic impact assessment studies
- strategic planning in Guyana Lands and Surveys Commission

UK Facilitator/Economist

May 2002 Africa Beverage Crops Review

DFID Led research and consultation between international traders in coffee, tea

and cocoa, UK retailers, international producer organisations, civil society

and advocacy NGOs, as input to DFID policy on trade and fair trade.

UK Director/Economist

May, Aug 2001 International Food Security and Rural Development Strategies

DFID Reviews of current multilateral and bilateral donor strategies as input to

DFID policy formation.

Bangladesh Team Leader/Economist Nov 2000 Rural Development Strategies

DFID Review of agriculture, rural non-farm sector and institutional/social capital in

rural Bangladesh, as input to DFID policy on rural sector SWAP.

UK/USA Team Leader/Development Economist

Mar/Apr 1998 Land Reform in Six Latin American Countries

DFID Review of land tenure policy across IBRD, IADB and USAID.

www.jfmorton.co.uk (J F Morton 5 of 7 1/10)



MEXICO Team Leader/Environmental Economist Feb 1998 Sierra de Manantlan Biosphere Reserve

DFID Assessment of participatory management of an area of international

ecological importance.

DOMINICAN Head of Social Development

REPUBLIC Proyecto del Desarrollo de la Línea Noroeste

1994-96 Responsible for all community development and monitoring and evaluation work on a ECU 24 million project including community development, large

irrigation, rural roads and rural electrification components. Design and implementation of ECU 1.6 million SME credit fund implemented by NGOs; innovative, low-cost programmes for rural electricity, cooking stoves and water/sanitation; and, irrigation settlement policy to avoid expropriation.

NEPAL Team Leader/Agricultural Economist

Jul-Sep 1994 Potential for Assistance to Agriculture in Nepal

Government/ODA UK/Nepali mission reporting to Nepali cabinet and ODA. Review of 8 years

of UK support in context of new strategies for agricultural development and decentralisation; RRA of 30 eastern villages; and recommendations for a market–led approach to rural development and for building local capacity.

TANZANIA Mission Economist Aug-Sep 1993 Zanzibar Market

UNCDF Design of project to rehabilitate the market; assessment of the Municipal

Authority's capacity to manage the market and associated public health

amenities; survey of produce flows through the market.

ZIMBABWE Team Leader/Economist

May-Jun 1993 Zimbabwe Dairy Marketing Board

Government/DFID Analysis of dairy market potential, economic returns to dairy production;

impact of subsidy, regulation and monopoly on costs and benefits to low-income and high-income communities; impact assessment of DFID support;

and design of support to continued market liberalisation.

BANGLADESH M&E Specialist

Mar 1993 Compartmentalisation Pilot Project - Tangail/Singair

Government/DGIS Establishing project monitoring indicators and a Management Information

System for major flood protection scheme.

ZIMBABWE Planning Economist Nov-Dec 1992 EC Delegation

EC Proposals for 4 rural development programmes.

YEMEN Marketing Economist

Oct 1992 Proposals for support to horticultural assembly market; and analysis of

UNCDF national markets and value chains in horticulture.

SUDAN Economist/Survey Analyst – Darfur Feb 1992 Jebel Marra Rural Development Project

Government/EC Analysis of transport, sorghum variety impact and irrigation surveys.

JORDAN Economist

Jan 1992 Karameh Dam Study

Government Feasibility study of gravity irrigation for intensive horticulture.

www.jfmorton.co.uk (J F Morton 6 of 7 1/10)



GAMBIA Sep-Oct 1991 Government/EC Team Leader/Development Economist Upper River Division Integrated Programme

Impact assessment of ECU 10.6 million programme for development in agriculture, health, education, water/sanitation and credit; review of institutional requirements for decentralised, participatory local government.

ZIMBABWE Jul-Sep 1991 Government/EC Team Leader/Agricultural Economist
Mashonaland East Fruit and Vegetable Project

Impact assessment of an ECU 2.9 million project to support smallholder fruit and vegetable growers; survey of farming systems and value chain; review of governance, sustainability and future strategy of Producers' Association.

UK Sep 1990 – Jun 1991 Mid-Career Fellow St Antony's College, Oxford

Writing book on Darfur as a case study in African development and the political economy of governance in Sudan.

SUDAN 1987-90 Government/EC Team Leader/Chief Technical Adviser – Darfur Jebel Marra Rural Development Project

An ECU 16 Million programme to assist small farmers and communities in an area of 30,000 square km with a population of 500,000. Lead responsibility for:

- Strategic policy and technical advice to Director General and his staff.
- M&E to support Adaptive Research, Extension and Community Development
- Livelihoods/farming systems surveys (700+ respondents); project impact surveys; food security/famine early warning surveys; and RRA studies.
- Training of over 20 post-graduate staff.
- The welfare of 5 expatriate families in a remote and insecure area.

BANGLADESH May-Jul 1986/ May-Jun 1987 Government/ODA/ IDA

M&E Specialist IDA Deep Tubewells II Project

Impact assessment framework for 4,000 irrigation units (up to 100 farmers each), working with two national agencies; analysed well utilisation and benefits to farmer cooperatives; reviewed governance of well-operations, farmer cooperatives and credit arrangements; and, analysed economics of different irrigation technologies.

INDONESIA Jun-Sep 1986 Government/ODA Agricultural Economist
Aceh Design Unit, DGWRD

Assisted government agency and national consultants to prepare project proposals for the Asian Development Bank: trained counterparts and assisted implementation of cost-benefit analysis and RRA and baseline surveys covering 30,000 hectares of irrigation.

SUDAN Oct 1985 **Economist – Darfur**

Distribution of Phosphate Fertiliser

EC Proposal to speed smallholder recovery from the 1984/85 famine.

SUDAN/UK 1985-86

Economist

Government/IDA

Development in Darfur

Review of all research on Darfur region of Sudan: climate, vegetation, livestock, agriculture, economics, sociology and local administration.

www.jfmorton.co.uk (J F Morton 7 of 7 1/10)



SUDAN 1982-85

Government/IDA

Head of Planning, Monitoring and Evaluation Western Savannah Development Corporation, Darfur

A new agency to promote sustainable development in 90,000 square kilometres, with a budget of \$20 million. Key issues settlement, rangeland management and rural water supply, with focus on environmental conservation and land rights. Duties:

- Established Planning, Monitoring and Evaluation Unit with 10 staff.
- Implemented livelihoods and farming systems surveys across arable and pastoralist production systems.
- Institutional analysis and design of reforms to public services: rural water supply; transport; agricultural extension etc.
- Reviewed public financial management of Darfur Regional Government
- Managed specialist studies on environmental change, using satellite imagery, and on the sociology of rangeland management.
- Coordinated Annual Work Programmes, Budgets and Reports.
- Economic cost-benefit analysis of all project activities: water pricing; settlement institutions; agricultural research etc.

Positions prior to joining Hunting Technical Services

Yemen Agricultural Economist

Feb-Jul 1981 Government/ODA Dhamar Agriculture Station/Taiz Agricultural Engineering Project

Collection and analysis of economic and farm management data, principally through farmer surveys, including a study of tractor use in coastal areas in

preparation for a tractor hire scheme.

UK ODA Post Graduate Natural Resources Student

1978-80 M.Sc in Development Economics

UK Administration Trainee

1976-78 HM Civil Service

Drafting policy documents, speeches and letters for Ministers of HM

Government. Also management research in government factories.

YAR Assistant Economist

1975-76 Montane Plains and Wadi Rima Project

ODA Led agricultural value chain analysis and assisted with: rapid rural appraisal

of 400 villages; agricultural labour studies and key informant interviews with

traders, farmers, tribal leaders and government officials.

YAR Volunteer English Language Teacher

1974-75 University of Sana's

Kuwait Fund Teaching conversational English to university students.

www.jfmorton.co.uk (J F Morton 8 of 7 1/10)



Morton, J F		Publications
Morton, J.F.	2011	How to Govern Darfur? – A history of the development of social and governance institutions from the Fur Sultanate to the present day. Sir William Luce Fund, Durham University
Morton, J.F.	2010	Why We Will Never Learn: A Political Economy of Monitoring and Evaluation – Paper delivered first at Mokoro Seminar on Monitoring and Evaluating Complex Development (October 2009), later at Brandeis University. JM&Co, Thame
Morton, Ahmed, Euler, Khattak & Tariq	2010	Assessing the Impact of Community Driven Development - A review of Pakistan's 26 years experience of taking Community Driven Development to scale. Rural Support Programme Network, Islamabad, Pakistan
Morton, J F	2010	Managing Political and Economic Claims to Land in Darfur – Analysis of the way political claims to land define how communities share it, while economic claims for land use are the concern of individuals. (Published on
Morton, J F et al	2005	www.ssrc.org/blog/category/darfur) SEEDS (State Economic Empowerment and Development Strategy) Manual – From Strategy to Action. National Planning Commission, Abuja, Nigeria
Morton, J F	2004	Resources, Development and Politics in Darfur – Briefing to UN Office for Coordination of Humanitarian Affairs. HTSPE, Hemel Hempstead, UK
Morton, J F	2004	Conflict in Darfur: A different perspective. HTSPE, Hemel Hempstead, UK
Morton, J F	1998	The Intended and Unintended Consequences of Aid. The Case of Sudan. SEREIN – Copenhagen University, January 1998
Morton, J F	1996	Land Resources in Darfur Region, Sudan: Prisoners' Dilemma or Coase Outcome? Journal of Development Studies, Vol. 33, No. 1, October.
Morton, J F	1994	Agricultural Development in Darfur Region, Sudan. With special reference to Innovation, Technical Change and Open Access Resources. PhD Thesis, London University.
Morton, J F	1994	The Poverty of Nations. The Aid Dilemma at the Heart of Africa. I.B. Taurus, London. ISBN 1-85043-617-7
Morton, J F	1992	Tribal Administration or No Administration: The Choice in W. Sudan. Sudan Studies, Number 11, January 1992
Morton, J F	1991	Economic Development in Darfur in Sudan: Environment and People.
Morton, J F	1989	 2nd Sudan Studies Conference, University of Durham, 1991 Tubewell Irrigation in Bangladesh. ODA/IIMI Irrigation Management Network Paper 89/2d.



Technical Reports

Morton, J F	2011	Small Business Taxation in E. Europe: Experience with Presumptive Taxation 1999 – 2008 JM&Co for the Eastern and Southern African Universities Research Project
Morton, J F, Denny, R & Lisok, R	2009	2 nd Review of the Basic Services Fund, S. Sudan Triple Line Consulting for DFID, London, UK
Morton, J F & Denny, R	2008	Review of the Basic Services Fund, S. Sudan Triple Line Consulting for DFID, London, UK
Morton J F & Lemel H	2003	Land Markets in Guyana. HTSPE for DFID, Hemel Hempstead UK
Morton, J F, et al	2002	African Beverage Crops and Poverty Reduction. HTSPE for DFID, Hemel Hempstead, UK
Morton, J F, et al	2001	Food Security Strategy Paper, HTSPE for DFID, Hemel Hempstead, UK
Morton, J F & Farrington J	2000	Rural Development Strategies and an Agricultural Sector Wide Programme, Bangladesh. HTSPE for DFID, Hemel Hempstead, UK
Morton J F & Trenchard, R	1998	Land Tenure Reform in Six Latin American Countries. HTS for DFID, Hemel Hempstead, UK
Morton, J F et al	1994	Assessing the Potential for Assistance to Agriculture in the Middle Hills of Nepal. HTS for DFID, Hemel Hempstead, UK
Morton, J F et al	1992	Review of the Upper River Division Integrated Programme, The Gambia.HTS for EU, Hemel Hempstead, UK
Morton, J F & Jackson, D T	1991	Review of the Mashonaland East Fruit and Vegetable Project, Zimbabwe. HTS for EU, Hemel Hempstead, UK.
Morton, J F	1989	Wet Season, Transport and Irrigation Survey Reports. West Darfur. JMRDP, Zalingei, Sudan
Morton, J F	1988/ 89/90	Early Warning Surveys of Household Grain Balances in West Darfur. JMRDP, Zalingei, Sudan.
Morton, J F	1986	Development in Darfur: A review of the geographical, historical and economic background. WSDC, Nyala, Republic of Sudan.
Morton, J F	1984	Nomad Survey, Western Savannah Project Area. Baseline/farming systems survey, South Darfur. WSDC, Nyala, Republic of Sudan.
Morton, J F	1982/ 83	Farmer Surveys, Western Savannah Project Area. Baseline/farming systems surveys, South Darfur. WSDC, Nyala Republic of Sudan.



Morton, J F	1981	Tractor Usage in the Wadi Rima. Agricultural Engineering Project, Taiz, YAR.
Morton, J F	1980	Yemeni Emigration, A Case Study in Short Term International Emigration and the Effects on the Home Economy. Masters Thesis, London University.
A.T. Barrett & Morton, J F	1980	Labour Inputs to Agriculture on the Montane Plains. Land Resources Development Centre, UK: Project Record.
Morton, J F	1979	Agricultural Marketing in the Yemen Arab Republic with special reference to the Montane Plains and Wadi Rima. Land Resources Development Centre, UK: Project Record 35. YAR-01-45/REC-35/79.